

CERTIFICATE OF MEMBERSHIP



This is to certify that

Thermac Ltd

has fulfilled the criteria required of an **Associate Member - Licence Holder**
of the Asbestos Removal Contractors Association.

Membership No: 002028

Joined On: 03/01/1994

Certificate Expiry: 30/06/2027

A handwritten signature in black ink, appearing to read "S. Sadley".

Steve Sadley
Chief Executive

asbestos removal contractors association

